



**U.S. Customs and  
Border Protection**

MAR 10 2011

MEMORANDUM FOR: Directors, Field Operations  
Office of Field Operations

Director, Preclearance Operations (b) (6), (b) (7)(C)

FROM: Executive Director  
Admissibility and P (b) (6), (b) (7)(C)

SUBJECT: Supervisory Checklists: Air, Sea, Land

Despite some short-term gains and best practices after the Back to Basics Initiative, Internal Affairs (IA) Red Team results still show (b) (7)(E) entry. A Supervisory Checklist was developed to ensure management oversight and assist the first line supervisors assigned to primary in ensuring complete primary inspections are conducted. These checklists are not intended for annual performance rating purposes, rather for

(b) (7)(E)

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If you have any questions or require additional information, please contact me at (b) (6), (b) (7)(C) or have a member of your staff contact (b) (6), (b) (7)(C) Acting Director, Enforcement Policy, at (b) (6), (b) (7)(C)

Attachments

(b) (7) (E)

(b) (7) (E)